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# RHUMB LINES

*Straight Lines to Navigate By*



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## **Navy Enterprise...Delivering Warfighting Readiness Today, Tomorrow, and in the Future.**

*One of the most important things we did to enhance alignment was establish the Navy Enterprise framework.*  
 -- Adm. Mike Mullen, Chief of Naval Operations

### **Navy Enterprise...a top priority for leadership**

Our future Navy requires that we set forth our best efforts and take necessary actions to generate a positive change in our business operations. Our continued commitment to process improvement will have a profound impact on the Navy today, tomorrow, and in the future.

**Environmental landscape...** fiscal pressures in the current defense environment are increasing rapidly and the future threat to our nation is unpredictable. To support current defense requirements and still afford the Navy of the future, we must all work together in a collaborative and coordinated effort to seek out areas where we can become more efficient.

**Strategy...** in 1997 our Navy began a journey to introduce business practices that better utilized our operating forces' finite capabilities.

- The success of these initial efforts laid the foundation for the current Navy Enterprise (NE) framework.
- NE is the logical step toward addressing the rapid pace of change as current budget constraints make "business as usual" no longer possible.
- Integrates all major commands into the NE framework, capitalizes on current business practices that produce results, and implements new processes that make sense.
- Create an environment where we fully understand the "total" cost of current and future readiness and use this understanding to improve cost effectiveness, efficiency, and future capabilities.

### **To meet the Navy strategic vision, NE will...**

- Maintain or improve current readiness levels and operational effectiveness
- Deliver future capability currently in the pipeline as planned
- Increase buying power to meet our 313 ship objective
- Improve capability and cost effectiveness of "Navy after next"
- Improve strategic risk management
- Support the development of the 21<sup>st</sup> century workforce by:
  - Improving workforce capabilities, skills, and diversity
  - Improving quality of Enterprise decisions

### **Enterprise behavior requires...**

- Collaboration between key Navy stakeholders to capitalize on sound business practices and policies.
- Metric driven processes that have clear linkages between inputs and desired outputs.
- Efficiency and effectiveness maintained to deliver readiness today and tomorrow.

For more information about [Navy Enterprise](http://www.cnaf.navy.mil/ne), visit [www.cnaf.navy.mil/ne](http://www.cnaf.navy.mil/ne).

*There is a role for each of us in this new business model as we gain momentum to link and afford our Navy today with tomorrow and the future. Your involvement is pivotal to our success.*

-- Adm. Mike Mullen, Chief of Naval Operations